



2021 ANNUAL REPORT





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CHAIRPERSON

Greg Higham

BOARD OF DIRECTORS

Steve Arnott

Jane Crane

Ian Crockett

Justin Davies

Emma Elliott

Lino Scartozzi

Jodie Meadows (Appointed Director)

CHIEF EXECUTIVE

Gary Thomas

AUDITOR

Nexia Australia



Golf Western Australia (INC)

Notice of Meeting

The 12th Annual General Meeting of Golf Western Australia (Inc) will be held at Royal Perth Golf Club at 6.30 p.m. on Monday 14th March, 2022.

Agenda

1. Apologies

2. Previous Minutes

Confirmation of the minutes of the Annual General Meeting held on 8th March, 2021.

3. Business Arising

4. To receive and if thought fit, adopt the Annual Report and Statement of Accounts for the year ended 31st December 2021.

5. Notice of Motion

In reading the following Special Resolution, please refer to the marked-up copy of the Golf Western Australia Constitution showing the proposed changes as well as the Summary Table of Explanations, both of which are attached.

5.1 Special Resolution 1

That the Delegates consider, and if thought fit, pass as Special Resolution "That the Constitution of Golf Western Australia (Inc) be amended and thus replaced with the document provided with this Notice of Meeting".

6. Election of three Directors to the Board of Golf Western Australia

7. General Business

A handwritten signature in black ink, appearing to read "Gary Thomas".

Gary Thomas
Chief Executive
February 3, 2022



CHAIRPERSON'S REPORT

Greg Higham, Chairperson

Western Australia continued to dodge the bullets through the second year of the pandemic, leading again to another good year for Golf in our State. Despite restricted social interactions at times, our Clubs and Districts did a wonderful job again of keeping our golf courses and Clubhouses operational and available to WA's golfers. Thank you all very much from GolfWA for again presenting our sport in a very good light and giving your Members the best proposition possible under the circumstances.

For me, notable highlights in 2021 include:

- We saw some very impressive improvements in membership in 2021 - Club membership increased by 7.8 per cent to 34,657, with Metropolitan, Country and Public Club Membership increasing by 8.2 per cent, 5.5 per cent and 10.5 per cent respectively!
- Men's club membership increased by 9 per cent whilst female membership increased by 3 per cent. Drilling down further, male membership in Metropolitan clubs increased 9.3 per cent, while increases in male membership of 6.5 and 9 per cent, were recorded in Country and Public Clubs.
- There was little change in female country membership, however female membership in Metropolitan clubs increased 3.8 per cent and 4.5 per cent in Public Clubs.

- Very pleasingly, Junior Membership for both boys and girls increased significantly, highlighted by a 19 per cent increase in girls at Metropolitan Clubs and a whopping 50 per cent increase in boys and girls at Country Clubs.
- Growing our game – and especially the participation of women and girls - still remains fundamental to the Board of GolfWA and we will continue to invest heavily in this aspect of our programs.

High Performance had plenty of highlights as our best Western Australian amateur golfing talent proved themselves on the national and international stage.

- Kirsten Rudgeley won the English Women's Amateur Championship, Scottish Women's Open Championship, North Shore Classic and back in Australia the SA Amateur and a hard fought 2nd at the Australian Amateur.
- Haydn Barron won his first professional event as an amateur at the Spalding Park Open. Haydn entered the professional ranks in January 2022.



CHAIRPERSON'S REPORT



- With limited travel and National representation, the absolute highlight came at the end of 2021 with the Asia Pacific Amateur Men's and Women's event hosted in Abu Dhabi and Dubai of which 5 WA athletes made up the 12 selections (6 Men and 6 Women). These were Haydn Barron, Hayden Hopewell, Connor McKinney, Maddison Hinson-Tolchard and Kirsten Rudgeley, however Kirsten did not travel due to COVID quarantine requirements.

Professionally...

- Minjee Lee came back from seven shots behind to beat South Korea's Lee Jeongeun in a play-off at the Evian Championship to join the exclusive club of Major winners. She finished 2021, 7th in the LPGA rankings and was recently awarded the Greg Norman Medal for 2021.
- Min Woo Lee held his nerve to collect his maiden Rolex Series title with a brilliant play-off victory over Thomas Detry and Matt Fitzpatrick at the 2021 Scottish Open. More stellar performances in 2021 enabled him to break into the top 50 and receive an invite to the hallowed grounds of Augusta in 2022 at The Masters.
- Hannah Green finished the year 27th in the LPGA in another successful season, topping off the year winning the PGA Tour's season-long AON Risk Reward Challenge – which is given to the player who records the lowest overall score on designated holes at select events. The substantial prize money for that result certainly would

have made that result even sweeter for Hannah!

- Seeing Minjee and Hannah at the Tokyo Olympics as the Australian Women's Golf Team was definitely a treat!

Our Club Health Initiative continued to bring rewards in both the Metropolitan area and in the Regions – with thanks in this regard to the great work done by our Regional Club Support Officers. We continue to see stronger and mutually beneficial relationships being developed between our Country and Metropolitan Clubs through our Buddy Club Program and we urge all of our Members - both Metropolitan and Regional - to get involved in this Program.

GolfWA delivered some professional development initiatives to our Members in 2021, with the initial focus on Governance matters. This initiative was well received and our budget has been increased in 2022 to enable us to again add further value to your Membership of GolfWA. I thank fellow Board Member Jane Crane for her excellent work in leading our Club Health Committee.

The WA Golf Foundation continued to provide significant funding (mainly attributable to the on-going generosity of Members at our Metropolitan Clubs via the "Will You Chip In" Program) to a range of excellent game development programs across the State. Further details on programs are contained later in this Annual Report. The Foundation's funds have been further enhanced by the generosity of a number of new benefactors in 2021 and I thank GolfWA



CHAIRPERSON'S REPORT



Deputy Chairman Ian Crockett for his excellent work with regard to this initiative in particular and for his Chairmanship of the Foundation in general.

The current State Government requires all of the State Sporting Associations that derive funding from the State – and this is a significant amount to GolfWA – to bring their Board composition to a 50/50 male to female ratio by June 30 2022, and GolfWA is working hard to do so. We are extremely pleased to have already identified and taken on some highly skilled and experienced women to add value to our Board and we are confident that our goal to have a 50/50 balance will be achieved ahead of schedule.

Our Governance Committee continued to give dedicated focus to matters including risk, constitutional matters, financial performance and ethical processes. Some sound work was done this year and we look forward to the continued guidance to the Board that this Committee offers. We welcomed new Committee Member Phil Rundell in 2021 and I thank Jodie Meadows for her excellent work in again chairing this Committee.

The collective wisdom of Kay Lane, Brian O'Meara and Max Hannah was again invaluable in 2021 in the area of golf honours. Their extremely thorough and comprehensive research this year saw Shani Waugh being inducted into the Golf Industry Hall of Champions at the Annual Golf Industry Dinner. After our virtual event last year, this year's face-to-face event at the PCEC was a

wonderful event, with over 500 people in attendance. I thank them again for their work in ensuring our leading contributors to our great game get the recognition they deserve.

A review of our Golf Committee in 2021 led to a restructure, acknowledging that a great deal of the work traditionally done by this Committee had, over time, been ceded to our professional Staff. The Committee has now become the Golf Advisory Panel and I thank Justin Davies for taking on the role of its Chair. The remit of this Panel has been developed and we expect that it will really come into its own in 2022, on the back of the renewed Strategic Plan. Full reports on all areas of GolfWA's activities are presented by the Committee Chairs throughout this Annual Report.

A full day GolfWA Board "Think Tank" in October 2021 and the excellent outcomes that emerged from that meeting, formed the kernel of our new 2022 to 2025 Strategic Plan. The new pillars of Participation, Stakeholder Engagement, Club and Facility Health and Sustainability reflect both a desire to "raise the bar" at GolfWA – to further enhance our Membership proposition – and a commitment to the Australian Golf Strategy.

Under Participation, our goal is to attract new and retain existing golfers in all forms of Golf across all age groups, genders, ethnic backgrounds and abilities; under Stakeholder Engagement, our goal is to collaborate with all golf industry stakeholders to ensure we work together to grow Golf in WA; under Club



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and Facility Health, our goal is to provide expertise and resources to assist Member Clubs and Golf Facilities to improve opportunities for their sustainability and growth and under Sustainability, our goal is to maintain a sustainable financial model that ensures the long term viability of GolfWA in the service of all forms of Golf.

This new Plan has excellent alignment with the Australian Golf Strategy to which we had significant input and which was publicly released in December 2021 as a joint initiative by Golf Australia, the PGA of Australia and the Women's PGA of Australia.

With regard to the WA Open Tournament, as a consequence of travel restrictions into WA, the 97th running of the event was postponed twice in 2021 and was ultimately rescheduled to April 2022. The 2021 Open will again be held at Royal Fremantle Golf Club.

Our wonderful long-term partner Nexus Risk Services has committed to support this event yet again and we thank them, as always, for their wonderful support. We are also working with a number of new partners at present and hope to be able to showcase them at the rescheduled event and at other occasions through 2022.

The Board of GolfWA remains well balanced, committed and dedicated to the Strategic Plan. The Board very much appreciates the continued support of our Member Clubs and Districts (through their GolfWA delegates) and we are firmly of the view that this support has contributed significantly to the stability

of this current Board.

Our Chief Executive Gary Thomas, with his service to GolfWA, his liaison between our clubs and facilities and various government departments on Covid matters and his support to the Board and his leadership to our staff, has again been outstanding.

Gary's breakdown of GolfWA's finances, staffing and other executive matters is contained elsewhere in this Report. In short, our Balance Sheet remains strong and due to a range of programs not being able to be undertaken due to Covid-19, our surplus for 2021 was significantly above budget. However, in 2022 we are aiming to return this surplus and more to enable us to undertake additional programs.

We met – virtually - with both Golf Australia and our counterparts in all of the States and Territories on a regular basis throughout 2021 and this has proven valuable across the board. The relationships across Australia remain strong and although we are not yet ready to commit to Golf Australia's One Golf management model, a strong spirit of collaboration has now been cemented through ensuring alignment of our behaviours.

Our volunteers – the lifeblood of all not-for-profit organisations – are always fabulous, with their skilful and selfless dedication to our sport. In 2021 again – and against the backdrop of the continuing pandemic - they were extraordinary and their great support to our game has again reduced the load on our Board, our Staff and certainly our



CHAIRPERSON'S REPORT



Chairperson!

On that note therefore, I convey, as always, a personal vote of appreciation to all of Golf's volunteers, which of course includes my colleagues on the GolfWA Board and various subcommittees. I also convey the same to every member of our terrific staff, for their support and their ongoing dedication and professionalism. 2021, largely like the years before it, but with the added tension brought about by the continuing pandemic, was another year of hard work by our GolfWA Team and of achievement for GolfWA and the Game in Western Australia. Thankyou one and all.

We trust the involvement of our Member Clubs' vast array of volunteers and staff has been enjoyable and fulfilling and that they will remain involved with your Clubs and GolfWA for many years to come.

The resilience of the Clubs, Districts and golfers in general in WA proved to be quite remarkable, with many Clubs indicating a growth in Membership as stated earlier. It seems clear that again in 2021 the imposition of travel restrictions had a very positive impact on the number of people wanting to play golf, both at our Member Clubs and at the public access golf facilities. Naturally the extra rounds associated with this has placed additional pressures on our Course Managers and we thank them for their hard work and patience throughout the year.

The stresses around our Golf Clubs and

Facilities in WA as this pandemic continues has been palpable. However, by and large, they have been superb in the manner in which they have risen to the challenge, managing the restrictions imposed by the State and Federal Governments with great professionalism and dignity. GolfWA remains enormously proud of the way our Members have adapted and responded in the last two years and we thank you all most heartily.

In the meantime we look forward to your continued excellent support as we promote both our own and Golf Australia's Game Development, Club Health, High Performance and other programs and initiatives and we trust that we will continue to deliver even more value back to you in return.

GolfWA will always welcome constructive feedback and we ask that you feel completely free to continue to provide this to us at any time.

Happy golfing to you all in 2022.

Greg Higham
Chairperson



CHIEF EXECUTIVE REPORT

Gary Thomas, Chief Executive

Whilst the pandemic still impacted some aspects of golf in 2021, at Club and grassroots level - including driving ranges, mini golf and schools - the game continued to flourish in the manner it did in the second half of 2020. As reported by the Chair and shown in the figures on the next page, membership increased significantly whilst rounds of golf played continued to increase; most golf clubs reported an increase in their overall financial health and the industry as a whole continued to thrive. We still had to face the odd lockdown and as in 2020, Clubs and Facilities are to be commended on the manner in which they addressed the often-changing Covid rules and regulations that were put in place.

At a national level, several programs were developed which will no doubt benefit Clubs at all levels. Vision 2025 has been on the agenda for some time now and KPI's for each of the various bodies (Golf Australia, the PGA, Womens PGA, GolfNSW, GolfWA and Golf Management Australia) have now been agreed and are reported against on a regular basis. A marketing plan will shortly be finalised and Vision 2025 - aimed at attracting more women to both play the game as well as become involved in its administration - will be a focus of GolfWA in 2022.

Towards the end of 2021, two on-line tools were launched by Sport Australia which will assist Clubs in their Governance: Game Plan which

supersedes Sport Australia's Club Health Check and The Start Line, an on-line Director Education Course. Our Regional Club Health Officers will in particular promote this to their Country Clubs and I encourage all Clubs to utilise these tools - there will be something in there for all Clubs. As stated in the Chair's Report, GolfWA will be delivering further courses for Club Directors in 2022 through a new partnership with Moore Australia.

During the year, we resolved to upgrade our website as the previous version had become quite overloaded with information and unwieldy. The new website has a much more clean layout and whilst we acknowledge some initial teething problems, analytics to the end of the year certainly show a significant increase in website users and has also resulted in an increase in our e-news subscribers.

Participation Rates

Last year's Annual Report showed that competition rounds in WA increased by just under 25,000 rounds (2.5%) in 2020 compared to 2019. Pleasingly that trend continued in 2021 with Total Rounds in Western Australia up 5.4% on 2020's numbers and more importantly up 9.2% on 2019 rounds. Rounds in Regional WA increased 6.3% compared to 2020 whilst Metropolitan Rounds increased by 4.7%. As we enter a third year of dealing with the pandemic, it shall be interesting to see the impact on rounds played in 2022.



CHIEF EXECUTIVE REPORT



As mentioned in the Chair's Report, membership numbers increased significantly in 2021 as summarised in the table below:

Number of Clubs

	Metropolitan	Suburban	Country	Public	Total
2018	23	1	163	127	314
2019	23	1	162	126	312
2020	23	1	163	132	319
2021	23	1	161	138	323

Membership Numbers

	Metropolitan	Suburban	Country	Public	Total
2018 Male	12542	129	8284	4769	25724
2018 Female	3117	30	2689	1288	7124
2018 TOTAL	15659	159	10973	6057	32848
2019 Male	12615	117	8106	4833	25671
2019 Female	3182	28	2569	1353	7132
2019 TOTAL	15797	145	10675	6186	32803
2020 Male	12034	112	7990	5307	25443
2020 Female	3090	27	2389	1212	6718
2020 TOTAL	15124	139	163	127	32161
2021 Male	13161	107	8545	5915	27728
2021 Female	3209	25	2428	1267	6929
2021 TOTAL	16370	132	10973	7182	34657



CHIEF EXECUTIVE REPORT



Finance

GolfWA recorded a surplus of \$376,973 in 2021 as opposed to a budgeted deficit of \$183,332. This significant variation is due to an increase in membership numbers resulting in increased Membership revenue, despite GolfWA fees not being increased and savings due to the impact of Covid-19, as was the case in 2020. Whilst the vast majority of our programs were delivered within Western Australia, border restrictions as well as Golf Australia's cancellation of major amateur events meant considerable savings in Travel, Accommodation, Car Hire and Meals, particularly in High Performance against budget. Further details are provided in the Financial Commentary and Reports contained within this Annual Report.

Acknowledgements

As always, we couldn't run our vast range of events and programs without the support of our Member Clubs and Public Facilities and thus I extend my sincere appreciation to all of these bodies.

To the Board of GolfWA and the various sub-committees, I thank you for your considerable guidance, commitment and dedication to serving golf in WA. I also thank the Trustees of the WA Golf Foundation for their work in driving funding and grant assessments.

I extend our sincere appreciation to our major partners the Department of Local Government, Sport & Cultural Industries



Minjee Lee celebrates following her win at the Evian Championship in France.



CHIEF EXECUTIVE REPORT



- not only for their significant financial support but also for their support and advice on Covid matters - and Healthway, as well as to Golf Australia. I also extend the same appreciation to our major corporate sponsors, Nexus Risk Services, Aglime of Australia, Bowra & O'Dea, Drummond Golf, Travel Tree, Cobra Puma Golf, KC Distributors, MiClub as well as a new sponsor Sun Blessed Sunscreens.

Clearly the pandemic is a constant point of discussion and actions required and whilst already noting the role played by Clubs, I also wish to extend GolfWA's appreciation to the PGA, GMA WA and the Superintendents Association for their support throughout 2021.

Lastly, I must acknowledge the contribution of our Staff, both existing - Neil Goddard, Jordan McSkimming, Helen Cooper, Catherine Strickland, Ian Fowler and Shaun Malone - and the new staff who

joined us during the year - Marc Pike, Suzanne Blay, Lynnlee Jewell and Kobe Chrisp - for their enthusiasm and dedication. Reports on their various areas of responsibility are covered in the following pages.

Whilst there was more stability than in 2020, 2021 still provided many issues around Covid-19 and I'm very grateful for their efforts throughout the year.

At the time this report is being written, it appears that there are still interesting and challenging times ahead and I look forward to working with our Member Clubs and other organisations to ensure that golf continues on the strong footing of recent years.

Gary Thomas
Chief Executive

Min Woo Lee celebrates his 2021 Abridn Scottish Open.





WESTERN AUSTRALIAN GOLF FOUNDATION



In 2021, the Foundation approved grants totalling just under \$120K for 22 programs bringing the total number of approved funded programs to 157 since the Foundation's inception with total funding pledged/paid since inception now amounting to \$759K.

Across the state, many programs received funding to continue with programs they had established in recent years, whilst funding was allocated for the first time to a program for the Deaf and Hard of Hearing at Cottesloe Golf Club and a Social Junior Program at El Caballo Golf Club. Considerable coaching funding was granted to country programs including Derby, Hyden, Donnybrook, Esperance region and Karratha.



GolfWA's own Ian "Chook" Fowler, and PGA Professional Coach Rob Farley returned motivated and inspired after an amazingly successful WA Golf Foundation Tour of the North-West.

In 2021 both the WA Golf Foundation and GolfWA contributed financially to the Australian Golf Foundation (along with all other state and national golfing bodies) to help fund the AGF's Junior Girls Scholarship Program. A phenomenal 134 applications were received from around the country with 14 Clubs in Western Australia receiving grants. This response will see just over 80 girls new to the game participate in this program in WA.

The Trustees again extend their appreciation to all those Clubs and individual members who participated in the Will You Chip In program as well as donating in other forms to make the work of the Foundation possible.



Phillip Parkes, Principal, Shenton College Deaf Education Centre and Monique Smith, Principal, Mosman Park School for Deaf Children are pictured with Matthew Heath, PGA Professional at Cottesloe for their successful Deaf and Hard of Hearing program.



Rules, Handicapping and Amateur Status

The start of 2019 saw the modernisation of the Rules of Golf with 30 changes or new rules introduced and following this there have been minor amendments as expected through 2020 and 2021. We would suggest that all golfers would not remember the old rules that changed and now happily putt with the flag in and ground their club in a penalty area without thinking twice!

With the continued impact of COVID restrictions and the pressure on Clubs to get as many golfers on the course due to consistent growth of membership, a limited number of formal rules courses were conducted in 2021.

Notwithstanding, GolfWA continues to offer to conduct formal or informal rules sessions with a goal to have at least three or four members or staff with a better than basic knowledge of the most common rules. There are two levels of accreditation in rules that are readily available to Clubs and their members with an entry level online Level 1 course plus a more detailed Level 2 course that provides those members, committee or staff that want to increase their rules knowledge.

GolfWA were privileged to have the support and assistance of our team of volunteer rules officials to referee at major events throughout the year. To Bill Kinsella, Maura Morrissey, Jonathan Nassim, Graeme Parsons, Damien Todorovic and Shane Weir, a huge thank you for your time, expertise, and assistance with more than just rules at various events throughout the year.

Changes to some Amateur Status rules and regulations occurred on 1 January 2022. One of the key changes is the period awaiting reinstatement of Amateur Status for former professional golfers which has been decreased to 6 months; down from the current 1 or 2 years. Overall a more simplified approach has been undertaken for all golfers particularly the elite players and a summary of the changes can be found on the Golf Australia website.

Course Rating

Following the introduction of the World Handicapping System (WHS) in 2020 and in line with the focus on gender equality in golf and across a significant number of sports, the ability for clubs to conduct mixed gender and multiple tee competitions continues to grow. This has translated into a dramatic increase in the requests from Clubs to rate all tees for all genders together with requests for shorter courses aimed at both new and senior golfers where distance can be an obstacle to getting into golf or remaining in the sport.

As the majority of golf clubs only have 18 holes, it is a logical scenario if players want to experience a different course, the option to play their course from different tees and have new challenges of length and accuracy can only be a positive to golfers of all levels.



HIGH PERFORMANCE



While our local events and clubs maintained play throughout the year, saw growth across membership and the number of rounds played flourish, the impact of COVID travel restrictions, interstate and particularly overseas, again continued on from 2020. With a number of National events cancelled and both the Interstate Junior Series and Men's and Women's Interstate Series cancelled for a second year in a row, our High Performance athletes were left with limited opportunities. However, a handful chose to take on a window of travel and amateur events in the UK and US while others continued their development at home in the local events.

While limited, there were some worthy performances by our WA players in interstate events noted below:

- The Australian Amateur saw Kirsten Rudgeley (Mount Lawley) finish 2nd in the Women's section and on the Men's side it was a collection at the top of the leader board with Michael Hanrahan Smith (Cottesloe) 3rd; Josh Greer (Joondalup) 4th; Haydn Barron (WA Golf Club) tied 5th and Connor McKinney (Joondalup) tied 7th.
- Travel restrictions allowed athletes to compete in the 72 hole SA Amateur in March with Kirsten Rudgeley dominating the field winning by 9 shots with a 15 under total and our reigning WA Open champion Hayden Hopewell (RFGC) running 2nd in the Men's section.

Kirsten Rudgeley took her form to the UK as referenced in the Chair's Report whilst Tom Addy (Joondalup) also featured in the English Amateur losing in



Kirsten Rudgeley celebrates after winning the South Australian Amateur alongside Canberra's Harry Bolton.

the final.

Despite the challenges in 2021, our HP program saw solid growth in the athletes and has seen Haydn Barron take the jump into the professional ranks for the start of 2022. Renewed focus on the pathway from identification to development through to High Performance is planned for 2022 which will hopefully see performances at National and International levels by our amateurs reach the same heights as past amateurs (now professionals) such as Minjee and Min Woo Lee and Hannah Green.

Congratulations must also go to our PGA coaches, strength and conditioning trainers and physiotherapists that assist these athletes to achieve their short, medium and long-term goals plus their involvement in all levels of the pathways that GolfWA conduct.

Finally, and most importantly, I acknowledge the significant support of Clubs, junior co-ordinators, parents and players and am convinced that together we can continue the growth of golf in WA.



EVENTS AND TOURNAMENTS



The year commenced with Junior Pennants with over 210 juniors from 18 different Clubs competing over five rounds, including juniors from a composite team from South West Clubs.

2021 also saw the return of all other pennant competitions after not being held in 2020 due to Covid-19 with Joondalup taking out the Men's Division One Pennant and Royal Perth taking the win in Women's Division One.

The Amateur Championship of Western Australia had a quality field compete over the 36-hole qualifying at Lakelands Country Club with Kirsten Rudgeley (MLGC) taking home the Women's medallist honours for the fourth time in five years. Connor Fewkes shot a 10 under total to claim the Men's Medallist honours.

The matchplay rounds produced some outstanding matches with Amie Phobubpa (Joondalup) beating defending champion Kirsten Rudgeley (Mount Lawley) 1up and Aldrich Potgieter (Joondalup) defeating Haydn Barron (WA Golf Club) with a 2&1 victory in their respective finals.



Aldrich Potgieter and Amie Phobubpa celebrate their Amateur Championship wins with fellow Joondalup members.

The Men's and Women's Senior Amateur Championships were restored to their usual March date and hosted by Gosnells GC, with Carmen Palframen (Lake Karrinyup) dominating the women's field winning by 9 shots and Men's 2020 runner up Michael Lucas (Harvey) triumphing in 2021 by 13 shots.

Regional Seniors were hosted by Manjimup GC in April and had a great turnout with Angela Tillier (Denmark) taking home the Britannia Cup.

But it was the Aglime of Australia Rural Bronze that saw a real surge in numbers with double the field compared to previous years. Jurien Bay were excellent hosts and we saw a very tough battle for the win with Marnie Pearse (Gingin) triumphing by a single shot.

The Junior tournaments began in July with the Cobra Puma Junior Championship at Cottesloe Golf Club which saw Aldrich Potgieter (JCC) holding his nerve against Josiah Gilbert (Gosnells) to be crowned the Champion Boy for the second time in three years. In the Girls section it was Jorja Hinson-Tolchard (Gosnells) who won on the first playoff hole against Valerie Khuu (Mount Lawley).

The second week of the July school holidays saw our juniors head south to compete in the Drummond Golf 54 Hole Classic held at Capel, Dunsborough Lakes and Busselton Golf Clubs. Sheridan Clancy (Lake Karrinyup), took out the Girl's Championship by decimating the rest of the field and finishing an incredible twelve strokes ahead of her closest competitor after carding a



EVENTS AND TOURNAMENTS



sensational 5-under par in her final round at Busselton Golf Club. The Boys' competition was close all week, with Josiah Gilbert (GGC) & Joe Buttress (WA Golf Club) consistently trading places on the top end of the leaderboard throughout the three rounds with Gilbert prevailing with a one stroke lead to secure the title.

July continued with regional events for Women with Wongan Hills hosting the Provincial with 2019 champion Marion Nelson (Denmark) taking home the trophy again. July was closed out by the State Amateur Foursomes Championships which was cut down from 36 to 18 holes due to poor weather on the day which also caused three suspensions of play. Nevertheless 2021 champions Ryan Peake (Lakelands) & Jose De Sousa (Gosnells) and Sheridan Clancy (LKCC) & Kathryn Norris (Mandurah) walked away with silverware and broad smiles.

In August we celebrated the 40th anniversary of the Aglime of Australia State Sand Greens Championship back where it began at Narrogin Golf Club and watched as Adam Davey (Busselton) and defending champion Ryan Peake (Lakelands) pushed each other right to the final hole with Davey prevailing and winning for the fifth time.

Travel Tree Play Offs always produce a highlight of the season with the winners receiving airfares, accommodation and entry to the Women's Australian Open and Jusun Kim and Jennifer Jung from Mount Lawley fired 44 points as a team to win the day. Unfortunately, with the

cancellation of the 2022 event they will have to delay their travel to the 2023 Women's Open along with the 2020 Traveltree winners from Donnybrook.

The 2021 year culminated with the Drummond Golf Junior Amateur Championships with Josiah Gilbert (GGC) and Sheridan Clancy (LKCC) clear winners over the 36 holes at Mandurah Country Club. Kay Lane was on hand to present her trophy for the leading Female Nett player which was won by Ruby Cotton from Mount Lawley.



Admiring a shot at the GolfWA Provincial, this year held at Wongan Hills.



EVENTS AND TOURNAMENTS



Tournament	Venue	Winners	Runner(s) Up
WA Open Championship - postponed to April 2022	Royal Fremantle		
WA Open All Abilities - postponed to April 2022	Royal Fremantle		
WA Women's Amateur Championship	Lakelands	Amie Phobubpa (JCC)	Kirsten Rudgeley (MLGC)
WA Men's Amateur Championship	Lakelands	Aldrich Potgieter (JCC)	Haydn Barron (WAGC)
Bowra & O'Dea Women's Classic	Lake Karrinyup	June Song (Avondale, NSW)	Belinda Ji (Concord, NSW)
Ivie Temperley Consistency	WAGC	Kirsten Rudgeley (MLGC)	Madison Hinson-Tolchard (GGC)
Paxton Averages	WAGC	Haydn Barron (WAGC)	Josh Greer (JCC)
Drummond Golf Junior Boys Amateur	Mandurah	Josiah Gilbert (GGC)	Aldrich Potgieter (JCC)
Drummond Golf Junior Girls Amateur	Mandurah	Sheridan Clancy (LKCC)	Amie Phobubpa (JCC)
Cobra Puma Junior Championship - Boys	Cottesloe	Aldrich Potgieter (JCC)	Josiah Gilbert (GGC)
Cobra Puma Junior Championship - Girls	Cottesloe	Jorja Hinson-Tolchard (GGC)	Valerie Khuu (MLGC)
Senior Amateur - Men's	Gosnells	Michael Lucas (Harvey)	Ken Brewer (Newcastle, NSW)
Senior Amateur - Women's	Gosnells	Carmen Palframan (LKCC)	Peta Roberts (LKCC)
Foursomes Amateur - Women's	Lakelands	Sheridan Clancy (LKCC) & Kathryn Norris (MCC)	Abbie Teasdale (RFGC) & Celine Chen (JCC)
Foursomes Amateur - Men's	Lakelands	Ryan Peake (LCC) & Jose De Sousa (GGC)	Haydn Barron (WAGC) & Connor Fewkes (Goldfields)
Regional Seniors	Manjimup	Angela Tillier (Denmark)	Di Smith (Bridgetown)
Provincial Tournament	Wongan Hills	Marion Nelson (Denmark)	Melissa Luk (Rockingham)
Aglime Rural Bronze	Jurien Bay	Marnie Pearse (Gingin)	Bronwyn Hegarty (Wagin)
Aglime State Sand Greens	Narrogin	Adam Davey (Busselton)	Ryan Peake (LCC)
Drummond Golf Men's Country Foursomes	The Vines	Shane O'Donovan (Bunbury) & Simon Golem (Bunbury)	Adam McGill (Bunbury) & Tim Gilotti (Bunbury)
Drummond Golf Men's Country Champion	Hartfield	Ryan Sheridan (Brookton)	Tim Gilotti (Bunbury)
Drummond Golf Women's Country Week Bronze (Nett)	Royal Perth/Mount Lawley	Viv Camerer (Bolgart)	Effie Malone (Busselton)
Drummond Golf Women's Country Week Silver (Gross)	Royal Perth/Mount Lawley	Sharon Dawson (Denmark)	Sumarie Gaudin (Katanning)
Drummond Golf 54 Hole Junior - Boys	Capel/Dunsborough/Busselton	Josiah Gilbert (GGC)	Joseph Buttress (WAGC)
Drummond Golf 54 Hole Junior - Girls	Capel/Dunsborough/Busselton	Sheridan Clancy (LKCC)	Valerie Khuu (MLGC)



GAME DEVELOPMENT



Healthway - Crunch&Sip

2021 brought the opportunity to align our Healthway funded programs to a new health initiative; Crunch&Sip. The Crunch&Sip message promotes the messaging of drinking water and eating an extra serve of vegetables or fruit to support good health.

The alignment of this health message enabled GolfWA to refine and remodel our game development products and services with the introduction of 'Regional Roadshows' and our 'Crunch Club' Online portal and EDM which support our current initiatives of MyGolf in Schools, Junior Tour, Healthy Golfer of the Year and Junior Stroke Averages Leaderboards.

MyGolf in Schools

2021 saw four full school terms of MyGolf in Schools programs in addition to our Regional Roadshows and Sporting Schools programs with significant success and exposure of the game.

The MyGolf in Schools programs saw us visit 50 metro schools with 6500+ participants experiencing 2 weeks of taster programs. Post program all schools are provided flyers and other information about their local golf club/complex to give them a pathway to get into golf.

In 2022, GolfWA are refining our MyGolf in Schools program by running schools in 'clusters' that share a close catchment to a local golf Club or Facility. This can then engage the local golf Club or Facility to build a relationship with this 'cluster' of schools which can gain large rewards for free come and try opportunities.

In addition to GolfWA MyGolf in Schools visits, we have had an extremely successful Sporting Schools drive with a total of 60 schools and 5644 participants who successfully applied and participated in golf coaching sessions. The government funding program 'Sporting Schools' provides schools the opportunity to engage PGA professionals to conduct coaching at schools and golf courses. We would like to thank all PGA members and coaches who have supported this initiative in 2021, and we are hoping the continued and increasing support of the Sporting Schools program by PGA coaches in 2022 will help us grow the game statewide and build stronger relationships and easier pathways to transition from school oval to golf course.

The MyGolf School Ambassadors showed good growth in 2021 with 81 teachers registering, bringing the total to 211 statewide. We will be looking to grow this further with more initiatives to encourage and support teachers who are advocates for the game. GolfWA would like to thank Rob Farley, Brayden McCubbin and Maddi Baxter who were involved in some extremely well received teacher education programs in affiliation with WA Cricket and ACHPER WA (Australian Council for Health, Physical Education and Recreation in Western Australia).

A particular highlight was teachers hitting modified golf balls off mats on the hallowed turf of the WACA ground!



GAME DEVELOPMENT



In 2022, Golf Australia have made resources available to upskill Community Instructor and Community Instructor Teachers. These opportunities will be streamlined to focus on teachers in the metro areas and support the growth and development of Community Instructors state-wide regionally.

Regional Roadshow

Our rebranded and remodelled Regional Roadshows have achieved some positive outcomes in 2021.

The Regional Roadshows focus on bringing MyGolf in Schools out to the regions to offer taster sessions to school students.

- The two main focuses in 2021 were to:
- Build stronger relationships between GolfWA, golf Clubs, schools and local government
 - Support Clubs to host Come & Try events

Below is an overview of locations.

Region	Schools Visited	Participants	Come & Try Attendees
South-West/Great Southern	6	750	23 (3.06%)
Mid-West/Geraldton	7	840	48 (5.71%)
Peel	11	1400	67 (4.78%)
Great Southern/Albany	5	660	58 (8.78%)

In 2022, we aim to integrate the successes of the junior activities with some adult grassroots playing opportunities through Get into Golf.

Crunch&Sip Junior Tour

The Crunch&Sip GolfWA Junior Tour is now in it's 10th year and is a key stepping stone for girls and boys up to the age of 12 looking to start playing competition golf. The Junior Tour offers a number of progressive competitions from 5-hole and 9-hole tiger tees through to modified stroke and stableford. The Junior Tour takes the intimidation out of starting to play and ensuring fun and safety is at the forefront of their experience.

In 2021 we ran 17 events at a variety of metro and regional courses with a total of 935 participants averaging 55 participants at each Junior Tour event. 73 new players participated in 2021 and we intend to grow this number in 2022 to offer more opportunities for more grassroots players to transition from junior clinics and lessons to playing on the golf course.



A hap-pea Junior Golfer makes a clean strike during the Gosnells leg of the 2021 Crunch&Sip Junior Tour



As stated earlier in this report, the surplus of \$376,973 was a considerable variation against a budgeted deficit of \$183,332. After distribution of net rental and interest on the Labouchere Road Reserve Fund, the surplus was \$354,340 (note 7).

In relation to the financial statements and accompanying notes for 2021, following are the major factors to be noted:

Income

Affiliation Fee Income - which reflects GolfWA's Affiliation Fee Income plus the nett of Golf Australia and Golflink Fee Income less Golf Australia and Golflink Fee Expense – increased by just over \$100K as a result of the overall increase in membership of 2496 (7.8% as referenced in the Membership report).

Event Income (note 10) also increased with the return of most of GolfWA's events, except for the Nexus Risk WA Open, with many events also having an increase in the number of participants. Sponsorship returned to levels prior to the pandemic (note 12) whilst Rent and Receivables from our property which used to be the Women's GolfWA offices, increased due to the resumption of normal rent post the pandemic conditions that were available to tenants as per the Commercial Leasing Code of Conduct in 2020.

Expenditure

In line with increased competitions and income, competition costs also increased from 2020 (note 13). There was also an increase in Game Development costs (note 15) due to

promotion of Regional Roadshows, as well as promotion of our new health message through Crunch&Sip and Healthway and a range of other mediums. The increase in Sundry Administration Expenses was predominantly due to the costs of the Board Directors Governance Course conducted in 2021 for Affiliated Clubs.

In terms of savings compared to 2020, there were further reductions in Travel, Accommodation and associated costs (note 14) by just under \$10K but some \$148K under budget due to the inability of our High Performance athletes to travel interstate for a range of competitions, as well as the Australian Interstate and Junior Interstate Series being cancelled for the second year running. This also applied to Board and staff who might have normally attended a range of meetings outside of WA during the year. In addition, High Performance costs including Uniforms also decreased for the same reasons.

Whilst employment increased marginally on 2020, it was still under budget by \$60K due to not operating at full staff strength during the year, mainly again due to reduced High Performance operations.

Balance Sheet

As a result of the savings as explained above, Cash Assets (note 2) increased by just over \$387K. In terms of Liabilities, the most significant change was an increase in Income Received in Advance (note 6) of \$33,895 mainly due to an increase in Golf Australia fees received for 2021. The above has resulted in a further strengthening of the GolfWA Balance Sheet with Net Assets of \$2.954m.



STATEMENT BY THE DIRECTORS OF THE BOARD



The Board has determined that Golf Western Australia (Inc.) is not a reporting entity.

The Board has determined that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Board the financial report as set out on pages 26-30:-

1. Presents fairly the financial position of Golf Western Australia (Inc) as at February 3rd, 2022 and its performance for the year on that date.
2. At the date of this statement, there are reasonable grounds to believe that Golf Western Australia (Inc) will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Board by:

Greg Higham
Chairperson

Jodie Meadows
Director

Dated at South Perth this 3rd day of February, 2022.



INDEPENDENT AUDIT REPORT TO MEMBERS



Golf Western Australia (INC)
ABN - 58 595 303 522



Independent Auditor's Report to the Members of Golf Western Australia (Inc.)

Report on the Audit of the Financial Report

Opinion

We have audited the financial report, being a special purpose financial report, of Golf Western Australia (Inc.) (the Entity), which comprises the statement of financial position as at 31 December 2021, the statement of comprehensive income for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the declaration by those charged with governance.

In our opinion the financial report presents fairly, in all material respects, the financial position of Golf Western Australia (Inc.) as at 31 December 2021 and of its financial performance and its cash flows for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the auditor independence requirements and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report is prepared to assist Golf Western Australia (Inc.) to comply with the financial reporting provisions of the constitution. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other Information

Those charged with governance are responsible for the other information. The other information comprises the information included in the Entity's annual report for the year ended 31 December 2021, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact. We have nothing to report in this regard.

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INDEPENDENT AUDIT REPORT TO MEMBERS



Golf Western Australia (INC)
ABN - 58 595 303 522

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the needs of the members. Management's responsibility also includes such internal control as they determine is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at The Australian Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

Nexia Perth Audit Services Pty Ltd

PTC Klopper
Director

Perth, Western Australia
3 February 2022

GOLF WESTERN AUSTRALIA (INC)



**BALANCE SHEET
AS AT DECEMBER 31, 2021**

	NOTE	2021		2020	
		\$	\$	\$	\$
<u>ASSETS</u>					
<u>Current Assets</u>					
Cash Assets	2	1,603,002		1,215,943	
Receivables		141,205		137,523	
General Inventory		12,778		3,494	
Prepayments and Deposits	3	<u>388,528</u>	2,145,513	<u>370,577</u>	1,727,537
<u>Fixed Assets</u>					
Property, Plant & Equipment	4		1,445,958		1,430,574
<u>Total Assets</u>			<u>3,591,471</u>		<u>3,158,111</u>
<u>LIABILITIES</u>					
<u>Current Liabilities</u>					
Trade Creditors		19,021		10,299	
BAS Liabilities		-	6,412	(12,162)	
Payroll Liabilities	5	165,270		150,772	
Superannuation		9,308		9,127	
Income Received in Advance	6	433,933		400,038	
Accrued Expenses		<u>15,378</u>	636,498	<u>22,037</u>	580,111
<u>Total Liabilities</u>			<u>636,498</u>		<u>580,111</u>
NET ASSETS			<u>2,954,973</u>		<u>2,578,000</u>
<u>MEMBERS FUNDS</u>					
Retained Earnings		2,410,437		2,137,571	
Current Year Earnings	7	354,340		272,866	
Building Revaluation Reserve	8	-	85,000	-	85,000
Labouchere Road Reserve	9	<u>275,197</u>		<u>252,564</u>	
TOTAL MEMBERS FUNDS			<u>2,954,974</u>		<u>2,578,000</u>

The accompanying notes form part of these financial statements

GOLF WESTERN AUSTRALIA (INC)



STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED DECEMBER 31, 2021

	NOTE	2021 \$	2020 \$
<u>INCOME</u>			
Affiliation Fees		994,256	892,718
Event Income	10	190,319	140,552
Funding & Grants	11	345,000	335,000
Sponsorship	12	89,100	57,623
WA Open		27	(28,548)
Interest Revenue		1,812	7,334
Rent Receivable & Outgoings		40,819	25,747
Sales (nett of Cost of Sales)		-	-
Sundry Income		1,208	23
Total Income		1,662,541	1,430,449
<u>EXPENDITURE</u>			
Competition Expenses	13	122,699	97,094
Travel, Accommodation, Meals and Allowances	14	60,345	70,101
Game Development	15	31,431	15,707
High Performance	16	55,688	77,839
Accounting & Audit		8,953	6,750
Bank Fees & Charges		3,543	3,280
Computing		28,360	28,001
Electricity		2,923	(1,148)
Employment	17	838,052	830,836
Insurance		19,058	16,386
Office Maintenance, Cleaning & Storage		13,804	12,104
Promotion & Marketing		7,282	14,839
Rates, Taxes and Levies	18	31,720	22,566
Staff Amenities		1,592	1,804
Stationery, Printing & Postage		6,428	5,607
Sundry Administration Expenses		15,023	4,489
Sundry Operating Expenses		13,755	9,505
Telephone		8,663	8,828
Depreciation		16,249	13,487
Total Expenditure		1,285,568	1,238,075
OPERATING SURPLUS/(DEFICIT)		376,973	192,374
<u>OTHER INCOME</u>			
Cash Flow Boost		-	100,000
NET SURPLUS/(DEFICIT)	7	376,973	292,374

The accompanying notes form part of these financial statements

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDING DECEMBER 31, 2021



1 Statement of Significant Accounting Policies

This financial report is a special purpose financial report prepared in order to satisfy the financial reporting requirements of the Constitution, the Associations Incorporation Act 2015 (WA) and the needs of the Members. The Board has determined that Golf Western Australia (Inc) is not a reporting entity.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values, or except where specifically stated, current valuations of non-current assets

The following specific accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial report.

(a) Income Tax
Golf Western Australia (Inc) is an exempt body for income tax purposes and accordingly no provision for income tax is required.

(b) Revenue
Revenue is recognised in profit or loss when Golf Western Australia (Inc) when it is probable that the economic benefits will flow to the entity, and the amount of the revenue can be measured reliably.
If performance obligations are attached to the revenue which must be satisfied before the entity is eligible to receive the funding, the recognition of revenue will be deferred until those obligations are satisfied.

All revenue is stated net of the amount of goods and services tax.

(c) Cash on Hand
Cash includes cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

(d) Fixed Assets
Fixed assets are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses.
The depreciable amount of all fixed assets, except buildings, are depreciated over the useful lives of the assets of Golf Western Australia (Inc) commencing from the time the asset is held ready for use. Equipment and consumable items are still depreciable at applicable rates.
The assets' residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

(e) Provisions
Provisions are recognised when Golf Western Australia (Inc) has a legal or constructive obligation resulting from past events, for which it is probable that there will be an outflow of economic benefits and that the outflow can be reliably measured. Provisions are measured using the best estimate available of the amounts required to settle the obligation at the end of the reporting period.
A Provision for Long Service Leave is raised in respect of employees with seven or more year's service. Annual Leave is calculated at the legal liability of balance date.

(f) Inventory
Inventory has been valued at the lower of cost or net realisable value. Cost is based on the first in first out principle.

(g) Trade and Other Payables
Trade and other payables represent the liabilities for goods and services received by the company that remain unpaid at 31 December 2021. Trade payables are recognised at their transaction price. They are subject to normal credit terms and do not bear interest.

	2021		2020	
	\$	\$	\$	\$
2 Cash				
ANZ Classic Account		44,286		24,302
ANZ Savings Account		796,016		452,149
ANZ Term Deposit		487,233		486,139
Labouchere Road Term Deposit		226,300		225,962
Labouchere Road Capital Fund		48,897		26,602
Petty Cash		270		789
		<u>1,603,002</u>		<u>1,215,943</u>
3 Prepayments and Deposits				
Golf Australia Affiliation Fees		359,846		310,139
Competition Expenses		423		741
Travel & Accom High Performance		3,316		9,514
Travel & Accom Board and Staff		-		-
Game Development		-		-
Office Maintenance & Storage		681		681
Insurance		18,209		16,883
Rates and Taxes		4,453		4,422
Sundry Administration Expenses		1,600		28,197
		<u>388,528</u>		<u>370,577</u>

4	Property, Plant and Equipment						
	Building - Labouchere Road as valued	540,000		540,000			
	Improvements to Labouchere Road	11,090		11,090			
	Accum Depreciation on Improvements	<u>- 11,090</u>	540,000	<u>- 11,090</u>	540,000		
	Building - Melville Parade as valued	865,000		865,000			
	Improvements to GolfWA Offices	124,239		124,239			
	Accum Depreciation on Improvements	<u>- 124,239</u>	865,000	<u>- 123,995</u>	865,244		
	Computers and Equipment	74,877		44,240			
	Accum Depreciation - Computers & Equipment	<u>- 48,888</u>	25,989	<u>- 33,878</u>	10,362		
	Furniture & Fittings	93,123		92,127			
	Accum Depreciation - Furniture & Fittings	<u>- 93,123</u>	-	<u>- 92,127</u>	-		
	Perpetual Trophies		14,969	<u>1,445,958</u>	14,969	<u>1,430,574</u>	
5	Payroll Liabilities						
	PAYG		19,752		26,252		
	Provision for Annual Leave		90,049		73,506		
	Provision for Long Service Leave		<u>55,469</u>	<u>165,270</u>	<u>51,014</u>	<u>150,772</u>	
6	Income Received in Advance						
	Healthway Funding		-		-		
	Other Grants		17,500		17,500		
	Sponsorship		-		29,818		
	Entry Fees		1,876		48		
	Membership Income		-		-		
	GA Affiliation Fees		400,895		332,227		
	Other		13,662		20,445		
	Outgoings received - Labouchere Road		<u>-</u>	<u>433,933</u>	<u>-</u>	<u>400,038</u>	
7	Members Funds						
	Net Surplus Year to Date		376,973		292,374		
	Transfer to Labouchere Road Reserve		<u>- 22,633</u>	<u>-</u>	<u>19,508</u>	<u>-</u>	
	Current Year Earnings			<u>354,340</u>		<u>272,866</u>	
8	Building Revaluation Reserve						
	Revaluation of Buildings May 31, 2016						
	Labouchere Road	540,000		540,000			
	Melville Parade	<u>865,000</u>	1,405,000	<u>865,000</u>	1,405,000		
	Less Opening Balance of Buildings May 1, 2016						
	Labouchere Road	590,000		590,000			
	Melville Parade	<u>900,000</u>	1,490,000	<u>- 85,000</u>	1,490,000	<u>- 85,000</u>	
9	Labouchere Road Reserve						
	Opening Balance		252,564		233,056		
	Add Transfers YTD		<u>22,633</u>	<u>275,197</u>	<u>19,508</u>	<u>252,564</u>	
10	Event Income						
	Ladies Event Fees		99,766		55,934		
	Mens Event Fees		63,209		50,560		
	Junior Event Fees		16,755		16,663		
	Game Development Entry Fees		10,589		6,730		
	HP Entry Fees and Income		-		10,665		
	Seminar and Course Fees		<u>-</u>	<u>190,319</u>	<u>-</u>	<u>140,552</u>	
11	Funding & Grants						
	DLGS&CI Annual Funding		225,000		215,000		
	Healthway Funding		85,000		85,000		
	Golf Australia Funding		35,000		35,000		
	Other Grants		<u>-</u>	<u>345,000</u>	<u>-</u>	<u>335,000</u>	
12	Sponsorship						
	Bowra & O'Dea		20,000		-		
	Aglime Australia		13,500		13,500		
	Cobra Puma Golf		16,500		16,500		
	Travel Tree		3,000		3,000		
	Drummond Golf		10,000		10,023		
	Other		<u>26,100</u>	<u>89,100</u>	<u>14,600</u>	<u>57,623</u>	

13	Competition Expenses				
	Trophy Costs	74,598		67,734	
	Food & Beverage	48,006		29,360	
	Competition Sundry	95	<u>122,699</u>	-	<u>97,094</u>
14	Travel, Accommodation, Meals and Allowances				
	High Performance	16,678		34,890	
	Board and Staff	17,926		18,563	
	Club Health	3,657		2,330	
	Course Rating	-		-	
	Game Development	14,237		9,787	
	Other	7,847	<u>60,345</u>	4,532	<u>70,102</u>
15	Game Development				
	Coaching	2,796		3,400	
	MYGolf Equipment and Manuals	3,758		3,019	
	Prizes and Promotion	23,877		8,301	
	Venue Hire/F &B	1,000	<u>31,431</u>	987	<u>15,707</u>
16	High Performance				
	Entry Fees	-	100	1,600	
	Fitness		7,995	11,140	
	Coaching		4,214	9,200	
	Player Assistance		42,674	41,593	
	Uniforms		905	14,306	<u>77,839</u>
			<u>55,688</u>		
17	Employment				
	Wages and Salaries	732,267		749,817	
	Long Service Leave	4,455		3,617	
	Superannuation	68,212		72,926	
	Contractors	26,999		-	
	Recruitment	1,669		540	
	Payroll Tax	-		-	
	Professional Development	4,450	<u>838,052</u>	3,936	<u>830,836</u>
18	Rates, Taxes and Levies				
	Rates, Taxes and Levies - Melville Parade	14,726		14,572	
	Rates, Taxes and Levies - Labouchere Road	15,072		5,687	
	Property Management - Labouchere Road	1,922	<u>31,720</u>	2,307	<u>22,566</u>